# **CRITERION 5**

# **SUPPORTING DOCUMENT**

# 5.4.2 Alumni Contribution During the Last Five Years (2016-2021)

(INR in lakhs)





#### St. Stephen's College University of Delhi Delhi 110007

Phone: +91-11-27667200 E-mail: pstoprincipal@ststephens.edu Website: www.ststephens.edu

S. No.	Content	Page No.
1	Year 2 (2017-18)	03
2	Year 4 (2019-20)	05
3	Year 5 (2020-21)	17

Alumni website: https://alumni.ststephens.edu/

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## 1. Year 2 (2017-18)

#### The Inauguration of the St. Stephen's College Alumni Association on 4th October, 2017

The inauguration of the St. Stephen's College Alumni Association was conducted on 4th October 2017 in the College Hall. The inauguration featured the institution and introduction of the Alumni Core Committee members, a discussion between Amitabh Kant (CEO of NITI Aayog) and Ajay Banga, Executive Chairman of Master Card--both alumni of the College and a tree planting session.

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## 2. Year 4 (2019-20)

PRIVATE FUND ST STEPHEN'S COLLEGE DELHI UNIVERSITY DELHI-110007

# Membership Fee Account (Alumni) Ledger Account

1-Apr-2019 to 31-Mar-2020

Date		Particulars	Vch Type	Vch No.	Debit	Page 1 Credit
					DODI	
5-11-2019	Dr	State Bank of India A/c No. 30 Being amount of membersh cash from Mr Aditya Patani Association.	ip fee received in	129		2,500.00
	Dr	State Bank of India Alc No. 3 Being amount of membersh cash from Mr Ashwini Kumu Association.	ip fee received in	130		2,500.00
	Dr	State Bank of India Alc No. 3 Being amount of membersh cash from Mr Bijoy Chatterj Association.	ip fee received in	131		2,500.00
	Dr	State Bank of India A/c No. 3 Being amount of membersh cash from Mr Debobroto La Association.	ip fee received in	132		2,500.00
	Dr	State Bank of India Alc No. 3 Being amount of membersh cash from Mr Deepak Anan Association.	ip fee received in	133		2,500.00
-11-2019	Dr	State Bank of India A/c No. 3 Being amount of membersh cash from Mr Devjeet Bhuja Association.	ip fee received in	134		2,500.00
	Dr	State Bank of India A/c No. 3 Being amount of membersh cash from Mr Deepak Shou Association.	ip fee received in	135		2,500.00
	Dr	State Bank of India A/c No. 3 Being amount of membersh cash from Mr Feroz Fazal for Association.	ip fee received in	136		2,500.00
		State Bank of India A/c No. 3 Being amount of membersh cash from Mr Harry Hassar Association.	ip fee received in	137		2,500.00
	Dr	State Bank of India A/c No. 3 Being amount of membersh cash from Mr Jayant Juneja Association.	ip fee received in	138		2,500.00
	Dr	State Bank of India Alc No. 3 Being amount of membersh cash from Mr Jyoti Dutt for Association.	ip fee received in	139		2,500.00
	Dr	State Bank of India A/c No. 30 Being amount of membersh cash from Mr K C VERMA i Association.	ip fee received in	140		2,500.00
		Carried Over	·			30,000.00

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PRINCIPAL ST. STEPHEN'S COLLEGE DELHI-110007



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#### St. Stephen's College University of Delhi Delhi 110007

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#### PRIVATE FUND

Date		Particulars	Iger Account : 1-Apr-2019 to Vch Type	Vch No.	Debit	Page 3 Credit
		Brought Forward				70,000.00
7-11-2019		State Bank of India A/c No. 3 Being membership fee rec Mr Vinod Thomas for Alum	eived in cash from	159		2,500.00
26-11-2019		State Bank of India A/c No. 3 Being Membership fee anno cash from Mr. Sunil Issar fo Association	ount received in	167		2,500.00
12-12-2019		State Bank of India A/c No. 3 Being Membership fee amo from Mr. Debohroto Lahiri / for Alumni Association	ount received	173		2,500.00
		State Bank of India Alc No. 3 Being Lifetime Membership received from Verious Alun	fee amount	175		1,22,500.00
17-12-2019		State Bank of India A/c No. 3 Being Lifetime Membership received from Mr. Shekhar	fee amount	176		2,500.00
	Cr	Closing Balance			2,02,500.00	2,02,500.00
					2,02,500.00	2,02,500.00

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# Jan - March 2020 THE ALUMNI NEWSLETTER Vol 1 Issue 1

Inaugural Edition



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PRINCIPAL ST. STEPHEN'S COLLEGE DELHI-110007



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# ST. STEPHEN'S CENTRE FOR ADVANCED LEARNING

The College Launched its newest Centre of Excellence - St. Stephen's Centre for Advanced Learning (SCAL) which offered the flagship 6-week executive programme in Public Policy and International Relations. The first cohort ran from 11th January 2020 to 23rd February 2020.

The programme received over 400 applications, out of which 80 candidates were shortlisted and invited for interviews (in true Stephanian style!). The interviews were conducted by Prof John Varghese, Principal, Dr Ajay Dua (Batch of 1967, 69), Former Secretary, Ministry of Commerce and Industry, Gol, Mr Deepak Mukarji (Batch of 1983) Former Director & Country Head - Corporate Affairs at Shell, India, and Mr Blesson Mathew (Batch of 2013) Chevening Scholar and Director - International Partnerships & Development, Project DEFY. A total of 35 candidates from backgrounds as diverse as banking, corporate, law, and government were selected for the programme.

The inaugural ceremony saw the launch of the Centre and the establishment of a Chair in Public Policy through a generous endowment by Mr Reji Abraham, MD, ABAN. The inaugural lecture was delivered by Dr Shashi Tharoor, and the subsequent lectures saw a host of eminent and experienced Stephanian policy practitioners, government officials, and civil servants. Below are the members who lectured, in the order of their sessions delivered:

Mr Sanjay Sahay (Batch of 1985, 87), ADGP Karnataka Police; Dr Alwyn Didar Singh (Batch of 1972, 74), Former Secretary General - FICCI, and Former Secretary, Gol; Dr Jaimini Bhagwati (Batch of 1972), Former Indian High Commissioner to the UK; Mr Swashpawan Singh (Batch of 1969), Former Permanent Representative of India to the United Nations; Mr Mani Shankar Aiyar (Batch of 1961), Former MP Rajya Sabha & Lok Sabha and Diplomat; Mr J.K. Dadoo (Batch of 1978), Former Additional Secretary & Financial Advisor, Ministry of Commerce and Industry, Gol; Dr Ajay Dua (Batch of 1967, 69), Former Secretary, Ministry of Commerce and Industry, Gol; Mr Mohan Menon (Batch of 1968, 70), Former Additional Secretary, Gol; Mr Ajay Singha (Batch of 1979), Former ED - American Chambers of Commerce in India (AmCham); Mr Ajay Bisaria (Batch of 1983), High Commissioner of India to Canada; Justice Manmohan Sarin (Batch of 1966), Former Chief Justice, High Court, J&K and Former Lokayukta, Delhi; Mr Rajesh Kumar, IRS (Batch of 1994), Senior Joint Director of Customs and Central Excise at National Academy of Customs, Indirect Taxes and Narcotics (NACIN); Dr K.P. Krishnan (Batch of 1979), Former Secretary, Ministry of Skills Development and Entrepreneurship; Dr Sudipto Mundle (Batch of 1969), Former Director, Policy and Strategy, Asian Development Bank. The final lecture was delivered by Mr Amitabh Kant (Batch of 1976), CEO - NITI Aayog. To make this initiative memorable for our distinguished speakers, they received a special memento as a token of gratitude on behalf of College.

All our candidates received a Certificate of Merit upon successful completion of the programme. The College hopes to conduct this programme thrice a year.





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# Golden Jubilees





1st Nov 2019: The Graduating Batch of 1969 celebrated their Golden Jubilee in College. A special lunch in the Dining Hall was followed by a short presentation by current Junior Members in the Dining Hall Lawns. Most of the guests who attended the re-union returned to college after 49 years, but mentioned that the College still looked the same after half a century! It was a refreshing afternoon of reliving the 'golden' years.

4th Nov 2019: The Freshman Physics Batch of 1969 organised a get together to commemorate 50 years of their joining the College. The batch as a token of gratitude presented a plaque to the Principal. Café hog which featured Mince and Scrambled was the highlight, along with a tour of the Science Block that did not exist during their time. This was followed by an interactive session with the current Third Year Physics students. This exercise was very much appreciated by the current Junior Members as they got to interact with the Alumni directly.





# Singing Sensations

The St. Stephen's College Alumni Association hosted two Musical Evenings in College.

Mr Bishwajit Bhattacharyya (left) [batch of 1971, 73], former Additional Solicitor General of India, performed golden melodies of the yesteryears, earlier in October 2019.

And later, in February 2020, a Leap Day musical performance was put up by Dr Charu Kapoor (right) [batch of 1988, 91], Associate Professor, Physics DU, in the College Hall, who also sang the greatest hits accompanied with piano. While both the events were a success, we'd like to mention that both our guests took great pains and incurred considerable financial expenses for their performances. Hence, we'd like to encourage our alumni to further support such efforts with greater attendance.



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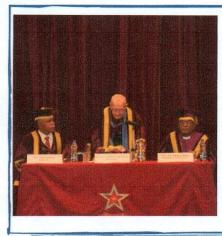


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7th Dec 2019: In memory of our founder principal Rev. Samuel Scott Allnutt, The Founder's Day Ceremony took place in the College Hall, and our very own and beloved Dr. David E. U. Baker was the Chief Guest.

Dr Baker joined College in 1969 and, as every Stephanian who has graduated in the last fifty years would agree, is a living legend. He has influenced the lives of a myriad of young people who've walked the corridors of the College, and especially of those Junior Members who've had the privilege of having him as their Block Tutor.

Be it the alumni, his former colleagues or the current Senior Members of College, each and every Stephanian has a treasure trove of memories of conversations held with "Baker Sahab" over his famous "Teas", examples of his disciplinarian routine, anecdotes of his unbeatable spirit, and above everything else, his humility. It was the Principal's conscious decision to have Dr Baker as our Chief Guest, thereby making the Founder's Day 2019 a very special and memorable one.

7th Dec 2019: The batch of 1994 celebrated their 25th year of graduation with the quintessential Cafe Hog session, followed by a closed event in the College Hall which featured a throwback video, performances by some of the batchmates, and sharing of their best memories in College. They also did a massive fundraising drive for the College and on 6th February 2020 presented a cheque of INR 50,00,000/- to the Principal, Prof John Varghese.

This very initiative has been one of a kind and has inspired the upcoming batches to do the same. The amount received will be put to a specific use in College which shall be shared with the Stephanian Community very soon.





8th Dec 2019: The year 2019 ended on a high note for the Alumni of College, when the Annual Alumni Reunion and Lunch saw a record turnout in the recent history. Over 300 members joined in and made the event a roaring success. Based on the pre-event confirmations, we had to change the venue at the last minute, from the Dining Hall Lawns to the Allnutt Court! We had over 25 College Societies put up stalls, and many of them secured funding from the Alumni for their upcoming events and annual fests. It was an afternoon to remember, and we look forward to a much larger gethering in 2020! Link to all photographs: https://drive.google.com/drive/folders/ImAmbMuFmNNOdhcPOCqovApp PEJ\_gZlfusp=sharing

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#### The Annual Alumni Reunion& Lunch, 2019

This Annual Alumni Reunion Lunch was conducted on December 8th, 2019. The reunion lunch was a huge success with over 300 alumni members attending the lunch from different parts of the globe.

The lunch began with a prayer by Revd Monodeep Daniel, Chaplain and Dean of Residence of St. Stephen's College, followed by two minutes of silence for departed Stephanians. This was subsequently followed by various introductions of and award delivery to batches as well as the felicitation of the graduating batch of 1994. The reunion ended with lunch served in the Dining Hall of the College



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APRIL - JUNE 2020

VOL 1 ISSUE 2

# MINCED & SCRAMBLED

The Stephanian Alumni Newsletter



# The Colours of Stephania

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## Tech Talk: SCAL goes Online





"Change is the end result of all true learning." - Leo Buscaglia.

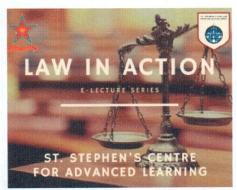
Our valuable learning from our first cohort reflected in SCAL changing its status from offline course to online, thus accepting applications from across the world for its second course on Public Policy, inaugurated by the Honourable Minister of Health, Social Justice and Woman and Child Development, Government of Kerala – Ms K. K. Shailaja Teacher. "The idea behind this course was to invite and involve young minds from around the world, which would facilitate better exchange of ideas, thoughts, innovation and national integration of information and intellect. I am grateful to God for having enabled everyone on the team to conduct this course. My special thanks to Principal, Prof John Varghese, and to the College for all support and encouragement", said Mr Blesson Mathew (Batch of 2013), the Course Coordinator.

Other Stephanian facilitators for The Practice of Public Policy and Administration: A 6-day intensive e-course were:

- Mr JK Dadoo (Batch of 1978) Former Additional Secretary and Financial Adviser, Ministry of Commerce and Industry, Government of India
- Dr KP Krishnan (Batch of 1979) Former Secretary, Ministry of Skill Development and Entrepreneurship, Government of India
- Mr Sanjay Sahay (Batch of 1985, 87) Former ADGP, Karnataka Police



Mr Blesson Mathew Course Coordinator (SCAL)



SCAL also launched the Law in Action Online Lecture Series, which has been featuring Stephanians who are the doyens of the Law Fraternity. The opening lecture was delivered by Mr Jyoti Sagar (Batch of 1972), Chairman & Founder, J Sagar Associates, Advocates & Solicitors; Managing Partner, K&S Partners, Intellectual Property Attorneys.

Other lectures delivered so far:

- Constitutional Law by Mr Bishwajit Bhattacharyya (Batch of 1971, 73), Senior Supreme Court Advocate & Former Additional Solicitor General of India.
- International Law by Mr Baljit Singh Kalha (Batch of 1996), Senior Partner at Titus & Co. Advocates.
- Lectures scheduled to happen soon:
  Contracts and Commercial Law by Mr Amir Singh Pasrich (Batch of 1989), Managing Partner at ILA Pasrich & Co.
- Arbitration by Ms Payal Chawla (Batch of 1990), Founder, JusContractus

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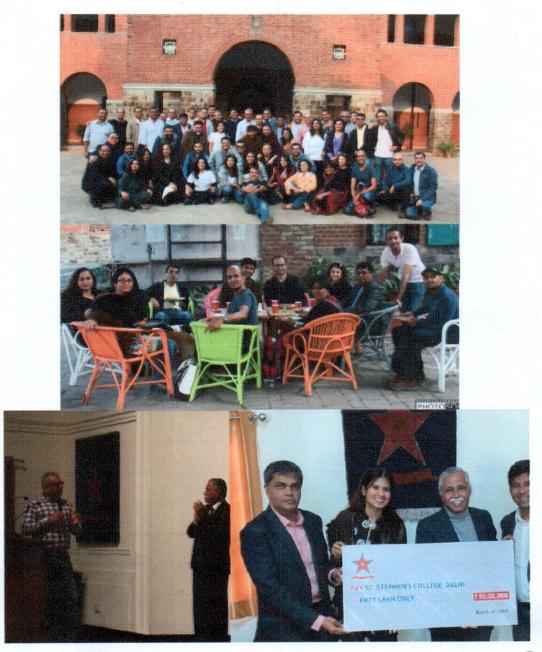


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#### Silver Jubilee Celebration of the Graduating Batch 1991-94

The batch of 1994 celebrated their 25th year of graduation followed by a closed event in the College Hall which featured a throwback video, performances by some of the batchmates, and sharing of their best memories in College. This alumni batch also conducted a massive fundraising drive for the College and on 6th February 2020 presented a cheque of INR 50,00,000/- to the Principal, Prof John Varghese.



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## Golden Jubilee Celebration of the Freshman Physics Batch 1969-72

The Freshman Physics Batch of 1969 organised a get together to commemorate 50 years of their joining the College. Amongst other activities, this batch undertook a tour of the Science Block that did not exist during their time as students. This was followed by an interactive session with the current Third Year Physics students. This exercise was very much appreciated by the current Junior Members as they got to interact with the Alumni directly.





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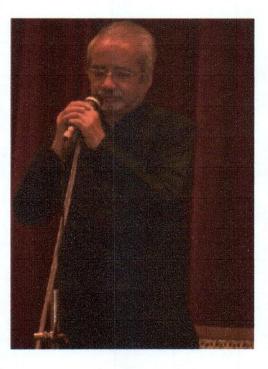


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# **Musical Concerts**

Music Concert by Mr Bishwajit Bhattacharyya (Batch f 1968-73), former Additional Solicitor General of India titled 'Golden Melodies of the yesteryears' on 31st October 2019. The concert was organized in the College Hall.



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## 3. Year 5 (2020-21)

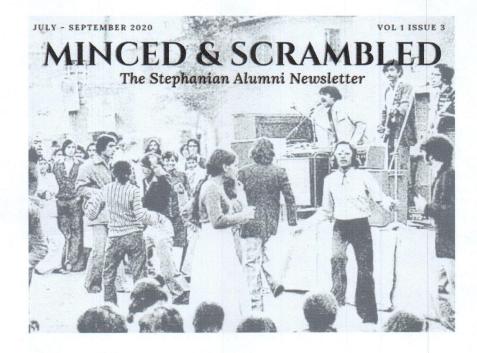
PRIVATE FUND ST STEPHEN'S COLLEGE

DELHI UNIVERSITY DELHI-110007

Membership Fee Account (Alumni) Ledger Account

1-Apr-2020 to 31-Mar-2021

Page 1					
Vch No. Debit Credit	Va	Vch Type	Particulars		Date
2,02,500.00			Opening Balance	Dr	1-4-2020
156 2,500.00		RECEIPT-BANK received	SBI-Alumni Fund Being Membership fee amount from Mr. Arbinder Singh Dua	Dr	31-8-2020
2,05,000.00			Closing Balance	Cr	
2,05,000.00 2,05,000.00					



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# ST. STEPHENS COLLECT

St. Stephen's Centre for Advanced Learning (SCAL) launched

two online programmes this quarter; one on Entrepreneurship and the other on International Relations. The latter was launched in association with the Global Dialogue Forum, and was inaugurated by Mr Harsh Vardhan Shringla, Hon'ble Foreign Secretary of India. Some of the alumni members who joined us were:





Mr Harsh Vardhan Shringla Batch of 1982 Foreign Secretary of India



**Mr Rajiv Kumar** Batch of 1971 Vice Chairman, NITI Aayog



Amb Vikram Doraiswami Batch of 1989 High Commissioner-designate to Bangladesh



Mr Shivshankar Menon Batch of 1968, 70 Former NSA, India



Mr Salman Khurshid Batch of 1973 Former Minister of External Affairs

> Mr Raman Sidhu Batch of 1977 CEO, European Business Group, India



Ms Atishi Marlena Batch of 2001 MLA, Delhi



Mr Gopalkrishna Gandhi Batch of 1964, 66 Former Governor, West Bengal

Prof Priya Ranjan Jha Batch of 1989 Professor, Dept. of Economics University of California, Irvine

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# **DIGITAL DIARIES**

It's not only SCAL that has gone digital. The Second and Third Year Junior Members have begun their classes online, and so have they initiated multiple society engagements over Zoom and other online platforms. From announcing Executive Council, hosting interactive sessions, generating online quizzes and other competitions, to even starting new initiatives and leadership chapters, the current batches of Stephanians are leaving no stone unturned to prove themselves and staying creative in these uncertain times. Here we share a few glimpses of the College and Society initiatives.



Foreign Secretary, Mr Shringla delivering the Inaugural Address of the International Relations Programme.



The College launched its own GirlUp Chapter and welcomed Ms Sagarika Ghose (Batch of 1986) as the inaugural speaker, speaking on 'Gendered Perspectives of Journalism'.

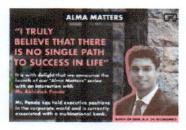


The Alumni Office collaborated with Chevening Scholarships India for an online Information Session for current students and recent graduates. The session also welcomed Ms Sonakshi Chaudhry (Batch of 2014) as a facilitator.

The Choir of St. Stephen's College paid a tribute to everyone who felt and continues to feel the effects of COVID-19 by recording the hymn *Abide* With Me.

Link to the video: <u>https://www.youtube.com/watch?</u> <u>time\_continue=14&v=A\_tla2UDlvg&feature=emb\_logo</u>

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The Campus Placement Cell launched "Alma Matters": a series of short conversations with Alumni members in the Corporate sector.



The Debating Society holds an interactive session with DebSoc Alumna Ms Ilma Afroz, IPS (Batch of 2011).



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#### The Annual Alumni Reunion& Lunch, 2020

The Annual Alumni Reunion was conducted in virtual mode due to the COVID-19 pandemic outbreak on 13th December 2020 at 4 PM (IST) on Zoom conversation. The alumni reunion saw a few segments including the 'Kooler Talks' panel discussion featuring Dr Amrita Cheema (Batch of 1978), Mr Piyush Gupta (Batch of 1980), and Amb Jawed Ashraf (Batch of 1984). This session also included a photography presentation – 'A Trip Down Memory Lane' which featured snapshots from the 1950s to 2010s shared by alumni members. This was followed by a special message from former senior members of the College—Prof David Gosling, Prof K Roy Choudhury and Dr Giti Chandra. The event went on for an overall duration of 3 hours.







Kooler Talks with Dr Amrita Cheema, Mr Piyush Gupta and Amb. Jawed Ashraf

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# The Annual Distinguished Alumni Lecture Series

New year calls for new resolutions. However, we go one step ahead and call it new initiatives. Last year we brought forth the St. Stephen's Centre for Advanced Learning (SCAL). This year, we have another exciting initiative coming up, and exclusively for all our alumni members - *The Annual Distinguished Alumni Lecture Series.* 

The Annual Distinguished Alumni Lecture Series has been a long standing idea which is now finally coming into fruition. With heartfelt thanks and gratitude to Principal Prof John Varghese, President of the Alumni Association - Mr Philip Mathew, and Mr Rahul Mammen Mappillai (Batch of 1998), Managing Director, MRF Limited, this initiative, God willing, will take place this year, in College.



Mr Rahul Mammen, an alumnus and Managing Director of MRF Limited has been the driving force behind this initiative.

He pursued B.A. Economics Honours in College and graduated in 1998. Mr Mammen recalls his three years in College, and says they were the best years of his life. The College had an ecosystem which was unique in the way that everyone was smart and intellectual, and at the same time a lot of fun! As someone who had never left Chennai, coming to College and to Mukarji West, was like coming home to a family one never met but always knew!

Below is an excerpt from the conversation between Mr Rahul Mammen and Ms Davina Smith:

DS: Please tell us about the upcoming Annual Distinguished Alumni Lecture Series and how did this idea come into being?

RM: The idea and discussions about such a lecture series already existed, but bringing it into action was what was needed. My uncle, Mr Philip Mathew reached out to me saying we have to do something exciting and valuable for College, in order to give back. If we want our alma mater to continue being the leading institution, a lot needs to be done. We have to support the College in making sure that it has adequate funds to invest in the required infrastructure to be a top Institution going forward. However, besides infrastructural developments, there's a need for carrying forward the intellectual thoughts, heritage, and traditions of College. And for this reason, after having a conversation with Principal Varghese, we decided to launch an Annual Distinguished Alumni Lecture Series.

I think such an event would be a celebration of Stephania, simply because we are so fortunate to have an alumni who have done so well across different fields, and it would be an occasion to come together as a community and celebrate each and everyone's successes.

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JANUARY- MARCH 2021

Mince and Scrambled

Back to Roots, Back to Societies

College could not and would not have been what is without a ShakesSoc production or an outreach programme by the Social Service League (SSL). While it takes a village to raise a child, it takes a whole host of student societies to bring the Stephanian experience a full circle. Our alumni, in ways more than one, continue to encourage and participate student activities. Here are a few snapshots of these from the many.

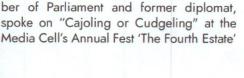
Mr. Mani Shankar Iyer (Batch of 1961), Indian politician and former diplomat, here with the Leadership Cell on "Secularism and Stephania". This was one of the very few in-person society events this semester; the session was held on our lovely SCR Lawns.





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Enactus hosted Mr. Miguel Das Queah (Batch of 2008), child protection activist in Northeast India and Founder of UTSAH, who spoke on socially driven business ideas



Mince and Scrambled

JANUARY- MARCH 2021



The Economics Society hosted Mr. Ajay Banga (Batch of 1979), Executive Chairman at Mastercard and Padma Shri recipient in 2016, who interacted with our junior members on the topic 'The Role of Business in Society'

Mr. Feisal Alkazi alumnus, renowned theatre director, educationist and activist conducted a workshop for our junior members from ShakesSoc on 'Understanding and Making a Play'





Mr. Rahul Chhabra (Batch of 1982), Secretary (Economic Relations) Minat istry of External Affairs, India, served as the Honor-Secretary-General агу for St. Stephen's Model United Nations Conference organized by the Planning Forum

Dr. Giti Chandra (Batch of 1986), alumna and former faculty member of St. Stephen's College, was a panellist in the discussion on Children's Literature: Fantasy World Building as part of Logos 2021, the annual festival of the English Literary Society.

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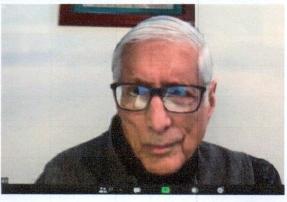
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#### JANUARY- MARCH 2021

Mince and Scrambled

Professor Rajmohan Gandhi (Batch of 1956, Masters), Indian historian and academician, delivered the keynote lecture on "Many ideas of India" in the annual fest of the Gandhi Ambedkar Study Circle.





One of the panelists of the esteemed Padley Memorial Discussion from ShakesSoc this year was Mr. Sunit Tandon (Batch of 1979), Director of Indian Habitat Centre

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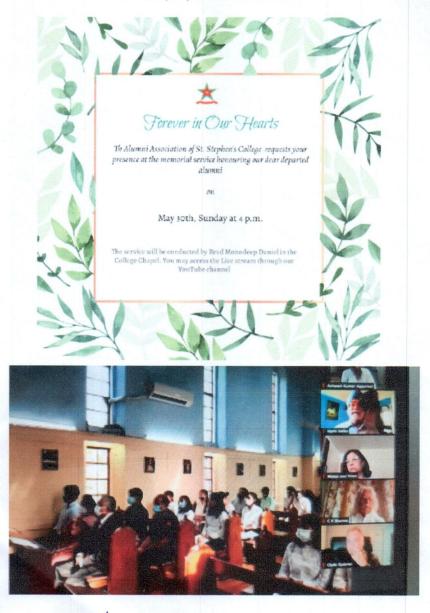


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#### 'Forever in Our Hearts' Memorial Service

The memorial service was conducted on May 30th, 2021 to honour the departed in the wake of the COVID-19 pandemic. This was a hybrid memorial service conducted by the Alumni Association of College with many of our current faculty members and students in participation. The memorial service had an overall participation of over 500 people from across the world.



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An alumni book panel discussion with Parameswaran Iyer, Rajiv Mehrishi, Shereen Bhan virtually organized on 18th June, 2021 at 5 p.m. (IST)





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## EVENTS ORGANIZED BY STUDENT SOCIETIES INVOLVING COLLEGE ALUMNI (2020-21)

Dr Shashi Tharoor (India Politician and former diplomat) interacted with junior members of the Media Cell during their annual festival, Fourth Estate, which was conducted between 2nd to 4th March, 2020. This session was held on 4th March, 2020.



Mr Feisal Alkazi, (renowned theatre director) conducted a workshop for the students of Shakespeare Society on 9th November, 2020.



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Mr Ajay Banga (Former CEO of Mastercard) addressed junior members of The Economics Society in an Interactive Question-and-Answer Session on 12th February 2021 which was organized as part of their flagship event, the National Economics Festival 2021. This interaction was based on the topic 'The Role of Business in Society'.



shri Mani Shankar Aiyar (Indian Politician and former career diplomat) addressed students of the Leadership Cell at their Symposium on 27th Feb 2021. This event was conducted on campus, in an open-air setting and followed necessary COVID-19 protocols.



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